



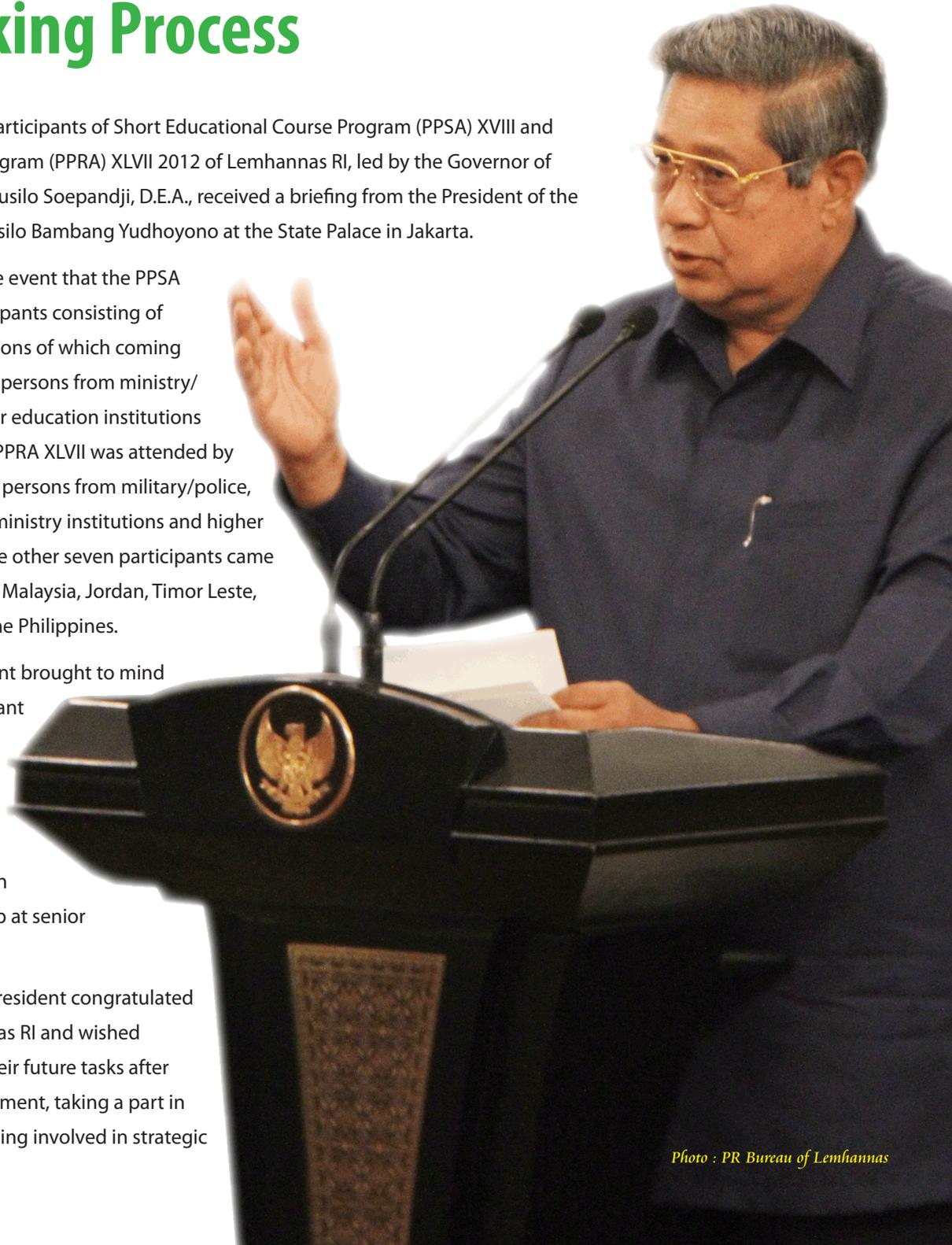
## Lemhannas RI Participants to Take Part in Policy-Making Process

On Tuesday (16/10), the participants of Short Educational Course Program (PPSA) XVIII and Regular Educational Course Program (PPRA) XLVII 2012 of Lemhannas RI, led by the Governor of Lemhannas RI Prof. Dr. Ir. Budi Susilo Soepandji, D.E.A., received a briefing from the President of the Republic of Indonesia DR. H. Susilo Bambang Yudhoyono at the State Palace in Jakarta.

The governor stated at the event that the PPSA XVIII was attended by 50 participants consisting of echelon I and II officials, 26 persons of which coming from the military/police and 24 persons from ministry/non-ministry institutions, higher education institutions and political parties. While the PPRA XLVII was attended by 77 participants consisting of 36 persons from military/police, 34 persons from ministry/non-ministry institutions and higher education institutions. While the other seven participants came from friendly countries, namely Malaysia, Jordan, Timor Leste, Vietnam, Singapore, Mali and the Philippines.

In his briefing, the President brought to mind that Lemhannas RI is an important institution which improves the knowledge and insights of the participants, teaches them the system and management, as well as provides them with an understanding of the leadership at senior and strategic levels.

On the opportunity, the President congratulated all the participants of Lemhannas RI and wished them success in carrying out their future tasks after returning to their area of assignment, taking a part in policy-making process and getting involved in strategic



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plans to be properly developed. It is believed that the quality of Indonesian government and the governments in friendly countries can be improved when all the senior officials carry out their tasks in accordance with the right principle and proper management.

The event was also attended by ministers of the United Indonesia Cabinet II, including Minister of Home Affairs Gamawan Fauzi, Minister of State Secretary Sudi Silalahi, Cabinet Secretary Dipo Alam, Coordinating Minister for People's Welfare Agung Laksono, Youth and Sports Minister Andi Mallarangeng, Commander-in-Chief of the Indonesian Military Admiral Agus Suhartono, Head of National Intelligence Agency Marciano Norman and Deputy Minister of Defense Sjafrie Sjamuddin.



# Vice President: Bureaucratic Reforms for Independent Functioning of Bureaucracy



Photo : PR Bureau of Lemhannas

“If we want a strong bureaucracy and smooth implementation of policies, then our bureaucracy should be independently managed with accountability and transparency.”

The above statement was conveyed by the Vice President of the Republic of Indonesia Prof. Dr. Boediono, M.Ec. when giving a briefing to the participants of the 18th Short Educational Course Program (PPSA) and the 47th Regular Educational Course Program (PPRA) Year 2012 of Lemhannas RI at the Vice Presidential Palace on Monday (17/9).

Responding to a question raised by one of the participants, the Vice President stated that a policy may change, but services should remain running with independent functioning of bureaucracy. It would be troublesome if the bureaucrats themselves get involved in politics as bureaucracy is a tool used to take care of public interests, instead of individuals’.

If bureaucratic system at the central and regional levels can be functioning independently, there will be no confusion should there is a change of bureaucrats, both at the central and regional levels. There will be no need to wait for a new policy since the system is already running well. As reaffirmed by the Vice President, the bureaucratic reforms aim at establishing independent functioning of bureaucracy so as to maintain continuity of services to the community.

In the briefing which was attended by both PPSA 18 and PPRA 47 participants, the Governor of Lemhannas RI Prof. Dr. Ir. Budi Susilo Soepandji, D.E.A. gave an explanation on the educational programs currently being organized by Lemhannas RI. This year the institution organizes three educational programs.

According to the governor, the increased programs are an effort to anticipate the challenges faced by the nation as well as to implement the public policies of the Governing Board for the period of 2012 to 2014. It was also reported by the governor that PPSA 18 -- lasting for 5.5 months -- was started on 17 April 2012 and ended on 25 October 2012, while the PPRA 47 -- lasting for 9.5 months -- was started on 24 January 2012 and ended on 18 October 2012.

The PPSA 18 was attended by 50 participants coming from the Indonesian National Military (Army, Navy, Air Force), the Police, the Ministry/Non-ministry Institutions, Professional Organizations, Political Parties, State/Private Universities, Religious Institutions. While the PPRA 47, consisting of 77 participants, came from the military (Army, Navy, Air Force), the Police, the Ministry/Non-ministry Institutions, the Attorney General’s Office, the Provincial Government, State/Private Universities, Civil Society Organizations, and those from friendly countries.



# Education, the Spearhead of National Character Building



## Karakter Bangsa National Character



“The higher education institutions, actually, have a vital and crucial role in the national character building”.

The above statement was delivered by the Governor of Lemhannas RI Prof. Dr. Ir. Budi Susilo Soepandji, D.E.A. in a symposium during the opening of the 49th Dies Natalis of Soedirman University on Tuesday (25/9), in Purwokerto, Central Java. Universities have duties and responsibilities as set out in the three principles of higher education (Tri Dharma), which are Education, Research and Community Service.

The impacts of globalization have changed the perception of threat to the existence of a nation. The threats are no

longer physical in nature, but are delicate and complex which encompass all dimensions of national life. Today the fragility of characters and nationalism is the greatest potential threat to the sustainability and integrity of the nation.

According to the governor, some practical implementative efforts are needed at the operational level through activities such as education, counseling and Training of Trainers (ToT) by involving active participation of stakeholders, and with due regard to the efforts made by educational institutions from elementary schools up to higher education institutions.

“It is because educational institutions are effective spearhead in national character building, especially for the young generation,” affirmed the governor.

He also conveyed one important and fundamental thing that needs to be developed, which is setting the real example. It is the key word and moral force that will determine the success in the effort of revitalizing the values of four national consensus. Exemplary leadership will be an effective tool in building the character of the nation’s youth.

The governor expected all the members of academic community of Jenderal Sudirman University to develop an educational curriculum that contains the values of honesty, ethics, moral as well as national values. That can be done by developing the three principles of higher education based on capabilities and local wisdom, building awareness among the students about the behaviors that can undermine sense of nationalism, moral and ethics.



# Asean Leadership

## Important Factor in Regional Resilience

On Thursday (27/9), Lemhannas RI held a roundtable discussion on actual issue with the theme “the Role of ASEAN Leadership in Establishing ASEAN Communities in the Framework of Regional Resilience” in the Nusantara I Room, Trigatra Building, Lemhannas RI, Jakarta.

The event opened by the Governor of Lemhannas RI Prof. Dr. Ir. Budi Susilo Soepandji, D.E.A. featured speakers including the Chairman of Doctoral and Masters Programs of the Faculty of Social and Political Sciences of the Padjajaran University Prof. Dr. Yan Yanyan Moch. Yani, MAIR, Ph.D., Executive Director of the ASEAN Foundation Dr. Makarim Wibisono, Vice Dean of the Faculty of Social and Political Sciences of the University of Indonesia Dr. Edy Prasetyono. In addition, Lemhannas RI officials such as the Secretary of the Governing Board, Principal Secretary, Expert Lecturers, Expert Analysts and Expert Professionals were also in attendance.

Building ASEAN communities requires leadership patterns that can be accepted by all ASEAN member countries, allowing interaction among the ASEAN communities through various activities, either directly or through government facilitation. Therefore, visionary, qualified and professional leadership figures are required.

In principle, ASEAN leaders should serve as consensus builders who are sensitive to the interests of the member

countries. They should also be strategic thinkers who can solve problems or support a new initiative.

“ASEAN leaders must be able to communicate with, and engage various stakeholders within ASEAN, to have a mindset of monitoring and evaluating the consequence of plan and the corrective actions or changes needed, and to communicate the results or achievements of ASEAN with the stakeholders or the ASEAN communities”, said the Governor of Lemhannas RI in his keynote speech.

ASEAN Leadership is needed to encourage ASEAN communities to be on par with those in developed countries. In the eyes of the world, ASEAN is one of strategic forces, and therefore, its presence should be utilized.

Given the importance of the role of ASEAN in international world, the ASEAN member countries have agreed to work together to improve the competitiveness of ASEAN by establishing ASEAN Communities covering ASEAN Security Community, ASEAN Economic Community and ASEAN Socio-Cultural Community.

The roundtable discussion has been able to generate bright ideas in formulating policy recommendations for the government, in this case the President of the Republic of Indonesia, to decide on policies, especially those related to leadership for the progress of ASEAN.



# Three Approaches to Maintain Stability of Regional Security



Photo: ID Bureau of Lemhannas

“In order to maintain the stability of regional security in the South China Sea, the countries concerned, both claimant and non-claimant countries, should adopt several approaches”.

The above statement was expressed by the Governor of Lemhannas RI Prof. Dr. Ir Budi Susilo Soepandji, D.E.A. as a resource person at a closed-door meeting on “National Defence” on Tuesday (2/10) at the Presidential Advisory Council (Wantimpres), Jakarta.

There are still some conflicts within the region that are related to the border issues. One of the border dispute issues which has become the topic of much debate, especially in the Asia Pacific region, is the South China Sea dispute involving six countries, namely China, Taiwan, Vietnam, the Philippines, Brunei and Malaysia. The conflict also concerns with the interests of the major powers in the region, such as the United States.

As a result, this dispute is not just limited to mutual claims of territory and natural resources, but it has become an issue of freedom of navigation.

The governor elaborated on the approaches that need to be taken by the countries directly or indirectly involved as in the following:

First, those countries should refrain from provocative actions. Given the development of stability in the region, all parties must be able to refrain from provocative actions so that the security stability can be maintained. It should also be fully realized that the only acceptable solution to the dispute is a

peaceful settlement through a dialogue involving all concerned parties.

Second, the regional Code of Conduct (CoC) in the South China Sea, which is very crucial and strategic, must be prepared more quickly. It will govern how claimant countries act in the South China Sea. The CoC is expected to prevent provocative actions as early as possible and to contribute positively to the region’s security stability.

Third, the roles of non-state actors must be regulated. The roles of multinational energy companies as non-state actors in the region are quite needed. Their presence in the region may make the situation worse. Therefore, ASEAN needs to regulate the roles of multinational energy companies in the disputed territory.

With regards to the national resilience perspective of the territorial dispute, the governor submitted Lemhannas RI’s recommendations regarding the major powers, such as China and USA, which are, first, to solve the border problems as soon as possible; second, to put the welfare and social justice as the nation’s best defense; third, to speed up the development process that leads to the self-reliance of the nation in many aspects, especially in the aspects of economy, defense and security; fourth, to accelerate the establishing of Minimum Essential Force (MEF) posture before the year 2024 for the country’s defence.

# Importance of Clear Rule of Laws Based on National Interests

“This country has abundant natural resources, but we must admit that its utilization has yet to be fully optimized as expected. The alleged overlapping regulations have caused problems both in the upstream and downstream sector”.

The opening statement was made by the Governor of Lemhannas RI in his keynote speech when opening a panel discussion on the strategic study about the “Synchronization of Laws for the Effectiveness of Permit Issuance in Mining Business in the Framework of National Resilience” on Wednesday (3/10) at the Nusantara I room, Trigatra Building, Lemhannas RI, Jakarta.

The resource persons at the event included Expert Lecturer in Legal Affairs and Human Rights of Lemhannas RI Inspector General of Police Dr. H. Said Saile, Secretary General of the Directorate General of Mineral and Coal of the Ministry of Energy and Mineral Resources Harya Adityawarman, Head of Research and Development of the Riau Province Prof. Dr. Tengku Dahril, Deputy of BP Migas Operations Dr. Gde Prapnyana and expert staff of East Kalimantan Province Governor Dr. Budi Pranowo.

The utilization and management of natural resources, particularly mining, often become a source of conflict between the operator and the people or between the operator and the

government agencies due to different perception of the law and regulations.

Mining and agrarian issues are very complicated and complex. If not managed properly they will affect both regional and national resilience. Therefore, clear rule of laws is needed to accommodate the interests of stakeholders within the framework of national interest.

The available facts show that many mining permits issued by the authorities have the potential to cause conflicts in some areas of the country.

“The issues of overlapping mining regulations should be solved together, so that the mining will become a national asset in sustaining the prosperity of the people and strengthening the competitiveness of Indonesia at the regional and global level,” said the governor.

The governor hoped that the panel discussion would serve as the rationale for Lemhannas RI in formulating policy recommendations for the president of the Republic of Indonesia in terms of laws and regulations as well as in the issuance of mining permits.



# Revitalizing Political Structure

## in Order to Enhance Synergy between Central and Local Governments in the Framework of Unitary State of the Republic of Indonesia

The national seminar of the Short Educational Course Program (PPSA) XVIII of Lemhannas RI was held on Monday (8/10) at the Dwi Warna Purwa Building of Lemhannas RI, Jakarta.

The seminar which raised the theme "Revitalizing the Political Structure in Order to Enhance Synergy between Central and Local Governments in the Framework of the Unitary State of the Republic of Indonesia" featured speakers who are competent in their respective fields, such as CSIS researcher J. Kristiadi, Depok Mayor Dr. Ir. H. Nur Mahmudi Ismail and Professional Expert in Domestic Government Dr. Kausar. AS, M.Si. The main panelists at the seminar included Lt. Gen. (Ret.) TB. Silalahi, Dr. Ir. H. Akbar Tandjung, Prof. Dr. Irfan Ridwan Maksum, MS and Prof. Dr. Djohermansyah Djohan, MA.

This seminar is one of the main activities of the educational course participants of Lemhannas RI, which also serves as the place for the participants to have an exchange of ideas and put out their knowledge and experience gained during the educational course.

The seminar, which was opened by the Governor of Lemhannas RI Prof. Dr. Ir. Budi Susilo Soepandji, D.E.A., showed that the condition of national political structure has yet to meet the expectations of the Indonesian people.

The less favorable conditions have resulted in the inability of the central and local governments in anticipating multidimensional threats stemming from the issues of ideology, politics, economy, socio-culture, resilience and security.

Such a condition will result in national disintegration if the central and local governments cannot manage and ensure welfare, justice and democratic principles to the people.

Therefore, the national seminar is expected to produce smart and brilliant solutions in order to complement strategic conception, which is Conception of Political Structure Revitalization, covering the aspects of policy, strategy and efforts.





# People's High Participation Required in Political Culture

Photo : PR Bureau of Lemhannas

On Wednesday (10/10), the participants of the 47th Regular Educational Course Program (PPRA) of Lemhannas RI held a seminar with the theme "Optimizing Indonesian Political Culture in Order to Improve Leadership Quality at the National Level in the Framework of National Resilience", at the Dwi Warna Purwa building, Lemhannas RI, Jakarta.

The seminar opened and inaugurated by the Governor of Lemhannas RI Prof. Dr. Ir. Budi Susilo Soepandji, D.E.A. was one of the main activities of Lemhannas RI's PPRA and PPSA which was held towards the end of the educational course. The event was also an appropriate opportunity for the participants to exchange ideas. At the seminar they did some brainstorming putting out their knowledge and experience that have been gained during the educational course.

This seminar featured some speakers, including political observer from the University of Indonesia Dr. Eep Saifullah, Parliament Member Dra. Eva Kusuma Sundari, M.A., MDE, Senior Researcher at LIPI Dr. Siti Zuhro, M.A., and PPSA XVII Alumni of Lemhannas RI Prof. Dr. A.S. Hikam. While the primary panelists included Prof. Dr. Franz Magnis Suseno, Ir. Bambang Hary Murti and Prof. Dr. Mochtar Mas'ood from the Gadjah Mada University.

Related to the theme raised for this seminar, it is just relevant if we scrutinize the development of the national

political situation faced by the nation and the state. Indonesia's political culture is currently facing a serious problem that brings Indonesia to the democratic transition period. And if not handled properly, it will pose a serious threat to the national resilience.

In his speech, the governor conveyed that the current democratic system really needs the participation of the Indonesian people with a very high political culture. The people should really understand their identity as a nation and realize that the democratic system owned is based on the the noble values and culture of Indonesian people as well as on Pancasila.

On the other hand, the political superstructure, especially the executive and legislative branches, should earnestly implement the principles of good and clean government in order to gain public confidence in running the government.

A strategic conception is expected to be formulated from this seminar as a contribution of thoughts in optimizing the political culture of the people through increased political and moral ethics, enhanced people's quality, increased political education and improved public confidence in government. This will result in an improvement in national development that will eventually maintain the integrity of the Unitary State of the Republic of Indonesia.

# Rise of Indonesia's National Resilience



Thursday (11/10), Lemhannas RI held a roundtable discussion on the Validation and Formulation of Recommendations at the Nusantara I Room, Trigatra Building, Lemhannas RI, Jakarta.

The National Resilience Measurement System has currently been used intensively by Lemhannas RI as one of the sources of information for the formulation of recommendations to the president, as well as an instrument of War Gaming for the participants of Regular Educational Course Program (PPRA) and Short Educational Course Program (PPSA), as well as in Domestic Strategic Studies (SSDN) activities.

The national resilience measurement system can be used as a tool for identifying strategic regional issues and determining priority scales for regional development.

Lemhannas RI itself is committed to constantly updating and validating the measurement system used. Both the indicators and parameters used in the national resilience measurement have been updated as many as three times in the past three years.

The governor stated that based on the results of measurements using the study base of the year 2011, it

is discovered that, based on the national resilience index, Indonesia's national resilience turns out to have risen, both in aggregate and on aspect-by-aspect basis, even though it is not yet very robust.

The strategic issues that need our attention include the high inequality among regions, lack of synergy between the central and local governments' policies, high levels of poverty and unemployment, decline in natural resources capacity and unoptimized bureaucratic services.

It is hoped that the roundtable discussion will result in bright and brilliant conclusions, which can be used to further refine the recommendations of Lemhannas RI to the President of the Republic of Indonesia.

The event opened by the Governor of Lemhannas RI Prof. Dr. Ir. Budi Susilo Soepandji, D.E.A. featured several resource persons, namely the Deputy for the Regional Development and Autonomy of Bappenas RI Dr. Ir. Max Hasudungan Pohan, CES, M.A., and Deputy II for the Monitoring and Institutional Relations of UKP4 Hanief Arie Setianto. The event was also attended by Vice Governor, Secretary of the Governing Board, Principal Secretary and a number of Lemhannas RI officials.



# Violence in the Society vis-à-vis National Culture

A coffee morning activity with the people from print and electronic media was held in the form of interactive discussion on Friday (12/10) at Nusantara Room, Trigatra Building, Lemhannas RI, Jakarta.

The discussion led by Governor of Lemhannas RI Prof. Dr. Ir. Budi Susilo Soepandji, D.E.A. featured resource persons such as Frans Magnis Suseno, Editors-in-Chief, Expert Analysts in the Field of Socio-Culture. The event attended by several Editors-in-Chief and a number of journalists from various print and electronic media raised the theme "Violence in the Society vis-à-vis National Culture".

The theme was worth discussing considering the recent development of increased domestic social conflicts. Based on the data from the ministry of home affairs, there are 93 cases of social conflicts in 2010.

The number then decreased in 2011 to 77 cases. But, it later increased in 2012 to 89 cases by the end of August. Based on the data gathered, the number of social conflicts that occurred in Indonesia during the year 2010 up to August 2012 reached 259 cases.

The violence that occurred and grew in the community

posed its own threat to the life of the nation and the people. This is furthered exacerbated by the lack of implementation of Pancasila values in daily life.

If not managed seriously, various acts of violence that occur in the community will tarnish the image of Indonesian people who have long been recognized as a civilized society with noble and virtuous characters.

The objective of the convening of the discussion was to increase the sharing of ideas and discussion between Lemhannas RI and media people in order to disseminate the concept of nationality amidst diminishing nationalism, as well as to provide an understanding and a shared agenda for the strengthening of nationalism.

This discussion is also expected to strengthen the relations between the government and the mass media in providing an understanding of diversity. Besides, it is also hoped to generate a comprehensive understanding and perception of the role and cooperation between the government and the management of mass media in building a spirit of nationalism and in maintaining the integrity of the unitary state of the Republic of Indonesia.





# Upgrading Course for Spouses of Lemhannas RI's Educational Course Participants

As in previous educational course programs of Lemhannas RI, either in Short Educational Course Program (PPSA) and Regular Educational Course Program (PPRA), an upgrading course will be organized for the spouses of the participants for five days towards the end of the educational course.

The purpose of the upgrading course is: first, to improve insight, knowledge and horizons of view of the participants' spouses so that they are in line with the development of the insight and knowledge gained by the participants after attending educational course in Lemhannas RI. Second, to strengthen the bond of kinship between the participants' spouses and organic personnel of Lemhannas RI.

With the convening of three educational course programs in 2012, namely, PPSA XVIII, PPRA XLVII and PPRA XLVIII of Lemhannas RI, the upgrading course for the participants' spouses was also held for three batches, which are for the spouses of PPSA XVIII participants of Lemhannas RI which took place from 9 to 16 October 2012, spouses of PPRA XLVII participants of Lemhannas RI which took place from 17 to 23 October 2012 and spouses of PPRA XLVIII of Lemhannas RI which will take place in December 2012.

With the upgrading course the participants are expected to get to know, and get acquainted with each other with a solid bond. It is also hoped to create a climate of friendship and build a good communication in the future.

The success of educational course participants of Lemhannas RI in pursuing their careers and in carrying out

future task would not be possible without assistance of their spouses who provide extraordinary companionship. Therefore, it is just right that the harmony between husbands and wives be maintained continuously through the upgrading and adjustment of insight, moral and ethics.

The nature of this upgrading course is to help the spouses to be more well-prepared in helping their husbands or wives, either in office duties or in social life. This upgrading course is carried out in an effort to strengthen the role of the upgrading course participants in the organization, family and community.

This brief upgrading course is expected to benefit the participants in terms of upgrading knowledge and exchanging experiences with the expert lecturers or resource persons as well as among the fellow participants themselves in order to face the challenges of future tasks.

