



LEMHANNAS RI NEWSLETTER

No Truth is Ambivalent

24th Edition, July 20, 2011

GOVERNING BOARD'S INTELLECTUAL EXERCISE



Governor of Lemhannas RI Prof. Dr. Ir. Budi Susilo Soepandji, D.E.A. opens an intellectual exercise of the governing board on June 20, 2011 on the 3rd Floor of West Wing, Astagatra Building, Lemhannas RI.

TABLE OF CONTENT

1.	Governing Board's Intellectual Exercise1
2.	National Seminar: Actualization of Pancasila Values as the Solution and Identity of the Nation in 2011
3.	Consolidataion of National Values for the Youth Batch III
4.	Report of the 2011 Overseas Strategic Study of PPSA XVII
5.	National Workshop on the Understanding of Pancasila in Karanganyar Regency6
6.	Hearing between Lemhannas RI and Commission I DPR RI7
7.	Meeting on the Evaluation of the Implementation of Program and Budget of Semester I Fiscal Year 2011
8.	Roundtable Discussion: Understanding the Values of the Unitary State of the Republic of Indonesia
9.	Roundtable Discussion: Understanding the Values of the 1945 Constitution
10	.Roundtable Discussion: Understanding the Values of Diversity in
	the Framework of Strengthening the Unity of the Nation 11
11.	Flag Ceremony in July 2011

he Governor of Lemhannas RI Prof. Dr. Ir. Budi Susilo Soepandji, D.E.A. as the Coordinator of Lemhannas RI's Governing Board opened an Intellectual Exercise of the Governing Board of Lemhannas RI on June 20, 2011 on the 3rd floor of West Wing of Astagatra Building, Lemhannas RI. The event was attended by members of the governing board, namely Prof. Dr. Juwono Sudarsono, M.A., Ph.D., Gen. (Ret.) Djoko Santoso, Dr. Ardi Partadinata M.H., M.Si. The structural officials of Lemhannas RI who attended the event consisted of, among others, the First Secretary of Lemhannas RI Drs. Chandra Manan Chandra, M.Sc, Deputy for National-Level Leadership Education Maj. Gen. Tony S.B. Hoesodo, S.I.P., M.Sc. and the Expert Lecturers, Expert Analysts and Expert Professionals of Lemhannas RI.

There were two expert lecturers and one expert analyst at the event who gave a presentation before the governing board members. The first presentation was given by an expert lecturer in the field of defense and security Rear Admiral Sukatno, S.E. entitled "Handling of Maritime Defense and Security in the Waters of Indonesia Comprehensively and Integrally in Order to Ensure National Interests in the Framework of National Resilience"; the second presentation was given by an expert lecturer in the field of national management system Air Vice Marshal Adityawarman, S.I.P., entitled "Implementation of Modern and Professional State Administration in Order to Improve the Performance of Public Organizations in the Framework of Bureaucratic Reform"; the third presentation was given by an Expert Analyst in the field of Demography Dr. Ratnasari Azahari, M.PA with the title "Increasing the Participation of All National Components in order to Make the Family Planning Program Successful in the Framework of National Resilience".

The Intellectual Exercise activity is one means to foster academic life through knowledge and skills tuning of the expert lecturers, expert analysts and expert professionals of Lemhannas RI according to their competence, main duties and functions. It is expected that this activity will make the educational activities of PPSA, PPRA, consolidation of national values and analysis have a higher quality.

NATIONAL SEMINAR:

ACTUALIZATION OF PANCASILA VALUES AS THE SOLUTION AND IDENTITY OF THE NATION IN 2011

emhannas RI held a national seminar with the theme "the Actualization of Pancasila Values as the Solution and Identity of the Nation" on June 22, 2011 in Dwi Warna Purwa Building of Lemhannas RI. The seminar was held in cooperation with the Ministry of Defence and the Indonesian Institute of Sciences (LIPI).

The national seminar was officially opened by the Governor of Lemhannas RI Prof. Dr. Ir. Budi Susilo Soepandji, D.E.A. There were two activities carried out, namely Seminar and Workshop. The seminar itself consisted of 2 (two) sessions. The topic of the first session of the seminar was "Pancasila as the Source of Values and National Resilience" and presented three speakers: Prof. Dr. Anhar Gonggong (humanist), Prof. Dr. Siti Musdah Mulia, M.A. and Drs. Slamet Sutrisno, M. Hum. The second session raised the topic "Building the Values of Humanity, Social Welfare and Security of the Nation" with the speakers Wincen Adisaputra, S.H., Dr. Faisal Basri and Lt. Gen. (Ret.) Putu Soekrata Soernata. The results of the 2 session seminar were followed up with a workshop involving 16 participants from various fields which was guided by Prof. Dr. Komarudin Hidayat and Prof. Dr. Thamrin Amal Tomagola.



A situation of national seminar "Actualization of Pancasila Values as the Solution and Identity of the Nation on June 22, 2011 in Lemhannas RI



Governor of Lemhannas RI Prof. Dr. Ir. Budi Susilo Soepandji, D.E.A. delivers a keynote speech in the national seminar held in Dwiwarna Purwa Building, Lemhannas RI

The national seminar aimed to discuss what and how an idea about actualization of the values of Pancasila can serve as the national solution and identity. The national seminar is expected to provide input to stakeholders to agree and establish the position of Pancasila as the source of value, the solution of problems and national identity. In addition, this seminar is expected to also serve as an entry point for further discussion in the national workshop and produce a policy paper and work plan for the implementation.

At the event, Governor of Lemhannas RI Prof. Dr. Ir. Budi Susilo Soepandji, D.E.A. delivered his keynote speech saying that the emergence of many kinds of phenomena indicates that the understanding and implementation of Pancasila fall increasingly short of expectations and the ideals of the founders of the nation. The mindset, attitude and behaviour of various national components no longer reflect the values contained in the Pancasila. Therefore, Governor of Lemhannas RI highly appreciated the convening of the national seminar and hoped that constructive and progressive ideas and thinking will emerge and can be implemented for improving the quality of life of the people and of the nation.

CONSOLIDATION OF NATIONAL VALUES FOR THE THE YOUTH BATCH III

he Deputy for Consolidation of National Values organized an event "the Consolidation of National Values for the Youth Batch III in 2011 on the 4th to 10th July, 2011 in Dwi Warna Purwa Building of Lemhannas RI. Present in the opening ceremony were Secretary of the Governing Board, First Secretary, Deputies, Expert Lecturers, Expert Analysts, and Expert Professionals of Lemhannas RI.

Governor of Lemhannas RI Prof. Dr. Ir. Budi Susilo Soepandji, D.E.A. gave an opening remark and guidance to the participants. He, then, conveyed that the convening of the Consolidation of National Values for the Youth Batch III in Lemhannas RI is part of the democratic consolidation, which was to give a dialogic enlightening to the participants. Being provided with the materials that have become the core teaching materials of Lemhannas RI, the participants are expected to be able: to think systematically, comprehensively, integrally and holistically for the national interests within the framework of the unitary state of the Republic of Indonesia; to develop anticipatory, cooperative, synergic attitude for the interests of the people; to be able to explore their own potentials so as to become tough, high-spirited youths, to care about the nation's problems, and to contribute in all aspects of life.

Governor of Lemhannas RI also hoped that the participants will

become a generation of innovators and successor of the ideals of the nation. History notes that the youth has been able to bring this nation to progress as the one carried out by the Youth Organization of Budi Utomo in early 20th century. It had changed the nature of resistance movement to become more organized and united.

Governor of Lemhannas RI called on the participants of the Consolidation of National Values for the Youth Batch III to explore the

potential of the nation with a high spirit of nationalism in order to advance this nation. The youth have a role as agent of change, agent of development, and agent of modernization. They are required to be pioneers and innovators, that can create jobs, prepare to work hard, and do not give up easily. To that end, the Indonesian people put great hopes on the young generation to be able to give significance to freedom, which is sovereign in the field of politics, and economy, and has a personality in culture, yet is still rational.



Governor of Lemhannas RI Prof. Dr. Ir. Budi Susilo Soepandji, D.E.A., accompanied by Lemhannas RI officials, congratulate the participants of the Consolidation of National Values for the Youth after the opening ceremony in Dwiwarna Purwa Building, Lemhannas RI

REPORT OF THE 2011 OVERSEAS STRATEGIC STUDY OF PPSA XVII



Heads of the entourages and groups of PPSA XVII participants that visited Australia for SSLN present a report to the Governor of Lemhannas RI.

Batch XVII (PPSA XVII) of Lemhannas RI had conducted an

n June 27 - July 1, 2011 Overseas Strategic Study (SSLN) to the Short Course Program four destination countries, namely: Australia, the United States, Belgium, and Spain. It was the main activity

that must be followed by participants of PPSA XVII of Lemhannas RI. All the four destination countries are the developed countries which have been considered to have a system and capability and play a strategic role in the prevention of acts of terrorism in three different continents that are tailored to the theme of education, namely: "Combating Terrorism within the Framework of National Defense" and the theme of the seminar "Preventing and Taking Measures agaisnt Acts of Terrorism in the Framework of National Resilience".

The SSLN is a comparative study in the form of visit activities abroad in order to obtain input on the multilateral condition of the countries visited and its relationship with the Republic of



Governor of Lemhannas RI Prof. Dr. Ir. Budi Susilo Soepandji, D.E.A. and delegation team of PPSA XVII of Lemhannas RI visited European Parliament (Sub-committee on Defence and Security) on June 30, 2011 in Brussels, Belgium.



Governor of Lemhannas RI Prof. Dr. Ir. Budi Susilo Soepandji, D.E.A. gave a souvenir to a Senior Fellow at the Brookings Institution/Director of Center for Northeast Asian Policy Studies, Mr. Richard Bush, in the framework of SSLN of PPSA XVII.



The atmosphere on the 3rd Floor of West Wing of Trigatra building when a head of entourage and participants' groups of SSLN reports the result of the visit to Spain.

Indonesia by assessing the extent of such conditions for the interests of the country from the aspects of international relations, geopolitics, economics and defense security. The XVII PPSA participants were divided into four groups according to their destination countries that had been determined. In the execution, each group made a visit to the Embassy of Indonesia, the Ministry of Defence, Ministry of Foreign Affairs, Ministry of Home Affairs, Multilateral Institutions, Military / Police Academy, Parliament in each country of destination.

Governor of Lemhannas RI Prof. Dr. Ir. Budi Susilo Soepandji, D.E.A. as a Supervisor I in the SSLN made a visit to two countries: the United States and Belgium. In the United States, Governor of Lemhannas RI and his entourage visited the Indonesian Embassy in Washington D.C., Brooking

Institution, RAND Corporation, and the American Enterprise Institute for Public Policy Research, while in Belgium, Lemhannas RI governor and his entourage visited the Embassy to Belgium, the Port of Antwerp, the Belgian Ministry of Foreign Affairs, European Parliament (Sub Committee on Defence and Security), and for the first time, in the hearing of the European Parliament, Indonesia spoke in front of the Sub - Commission on Defense and Security.

The results of the SSLN of PPSA XVII of each country were reported by heads of entourage and chairmen of the groups of participants to the Governor of Lemhannas RI. Governor of Lemhannas RI expects that the report be distributed to the Ministry of ForeignAffairs and the Embassy in each destination country. Furthermore, the Governor expressed his appreciation of the SSLN results, as well as his pride to all participants of PPSA XVII carrying out the SSLN program, which have promoted the name of the country in the four destination countries.



Governor of Lemhannas RI receives book souvenirs during a visit to Port of Antwerp, Belgium for SSLN of PPSA XVII 2011

NATIONAL WORKSHOP ON THE UNDERSTANDING OF PANGASILA IN KARANGANYAR REGENCY



n July 4, 2011 a National Workshop on Understanding the Pancasila in the life of the people and of the nation in Karanganyar Regency. Governor of Lemhannas RI Prof. Dr. Ir. Budi Susilo Soepandji, D.E.A. acted as a resource person at the workshop which was attended by the Karanganyar Regent Rina Iriani, Speaker of Karanganyar Regencial Legislative Council, and workshop participants consisting of teachers and the heads of concerned offices/institutions.

Governor in his speech conveyed that in order to interpret and enhance the concept of nationalistic viewpoint, we have to first understand the process of the birth of Indonesia out of unified diversity. The determination for the birth of Indonesia was not separated from the Youth Pledge on October 28, 1928 which was mobilized by the

youth, bringing together not only their nationality, but also their homeland and language.

Governor of Lemhannas RI also quoted Soekarno's speech from the BPUPKI session, saying:

"Mutual assistance (gotong royong) means working our fingers to the bone together, working hard together, struggling together. Our good work is for the interest of all people, our sweat is for our happiness. Working together in a group for joint interest! That's mutual assistance! How wonderful! A country based on mutual assistance!".

Therefore, it is only with a struggle that this nation can prove to the others that the spirit of mutual cooperation can realize religious-socialism, and prove that Pancasila, which is the philosophy of the nation, will remain relevant over time. Therefore, Governor of Lemhannas RI called on all the attendees to enliven the spirit embodied in the Pancasila, as well as the spirit of mutual assistance.



National Workshop "Pancasila Education in School Curriculum," held in Karanganyar, Central Java.

HEARING BETWEEN LEMHANNAS RI AND COMMISSION I OF DPR RI

n July 7, 2011 Lemhannas RI fulfilled the invitation of the Speaker of the House of Representatives (DPR) for a hearing regarding the accountability report of Lemhannas RI in 2010 and a discussion on the changes of Lemhannas RI's RKA-KL in the state budget fo the fiscal year of 2011 based on the priority scale.

Governor of Lemhannas RI at the beginning of his explanation conveyed about the duties and functions of Lemhannas RI which include the organizing of education to prepare national-level leaders, carrying out of conceptual and strategic assessments, organizing of the consolidation of national values, and maintaining and development of cooperation relationships with various institutions at home and abroad.

In 2010 Lemhannas RI has conducted five work programs consisting of: first, the implementation of good governance program and, second, improved supervision and accountability of the state apparatus; third, apparatus management programs; fourth, research and development program of science and technology; fifth, national resilience development program.

Based on the auditing results of BPK RI for the fiscal year of 2010, Lemhannas RI regain an unqualified



Governor of Lemhannas RI Prof. Dr. Ir. Budi Susilo Soepandji, D.E.A. and other Lemhannas RI officials has a hearing with Commission I of DPR RI

opinion. Thus, it has received it for four consecutive years i.e. 2007, 2008 and 2009 and 2010. The unqualified opinion is a professional statement from the auditors about the fairness of the financial information based on the following criteria: compliance with government accounting standards; adequacy of disclosure; compliance with laws and regulations; effectiveness of internal control.

Based on the needs of Lemhannas RI for the fiscal year of 2011 which refers to the Strategic Plan, Lemhannas RI in the fiscal year of 2011 has a lack of budget. Therefore, it hoped that the House of Representatives' Commission I is able to fight for Lemhannas RI's budget shortfalls in the 2011 state

budget amendment (APBN-P 2011) or in the 2012 budget.

At the end of his explanation, the Governor conveyed that Lemhannas RI has been following up on the Presidential Instruction No. 7 of 2011 concerning Expenditure Efficiency of the Ministry / Institution for the fiscal year of 2011 in order to improve the expenditure quality and secure the 2011 state budget. Therefore, the expenditure efficiency exercise carried out by Lemhannas RI has been reported to the President and Minister of Finance through Governor Letter Number B/1292/07/02/1/SET dated May 19, 2011 on the Expenditure Efficiency Exercise of Lemhannas RI TA. For the fiscal year of 2011.

MEETING ON THE EVALUATION OF THE IMPLEMENTATION OF PROGRAM AND BUDGET OF SEMESTER I FISCAL YEAR 2011

n July 11, 2011 a meeting on the evaluation of the implementation of the program and budget of semester 1 in 2011 was held on the 3rd Floor of West Wing, Lemhannas RI. It was attended by Governor, Secretary of Governing Board, First Secretary, Deputies, structural officials and ICT Coordinator of Lemhannas RI.

The evaluation of the programs and budget of Lemhannas RI for the semester I, fiscal year 2011 is a form of control and evaluation of the implementation of programs and budgets, in accordance with Law Number 25 of 2004 on National Development Planning System and Government Regulations. In his report, First Secretary of Lemhannas RI conveyed that the outcome of the evaluation meeting will be used as material for the first semester report of the fiscal year 2011, which will be submitted to the government as a form of Lemhannas RI's accountability for the program and budget during the first semester of the fiscal year of 2011. As per the latest data which have been synchronized with those of the Ministry of Finance, the actual realization of Lemhanans RI's budget, as a whole, has reached only



An evaluation meeting on the program and budget implementation led by Governor of Lemhannas RI on the 3rd Floor of West Wing of Astagatra building

64.36% of what is targeted for the first semester of fiscal year 2011 and only 20.06% of the total ceilings for the fiscal year of 2011. With the convening of evaluation meeting, all work units of Lemhannas RI are expected to improve the performance of the institution.

From the explanation given by heads of each work unit and based on the outcome of the discussion results, there were some emphasis given by the Governor of Lemhannas RI for the the evaluation of program and budget implementation, which were as follows:

First, all work units to constantly seek to improve their performance by promoting the output of each activity.

Second, in carrying out the budget activities and realization, all the work units to comply with all existing regulations, which is expected to reduce, or even eliminate the occurrence of irregularities.

Third, all work units should continously improve the capability of their personnel, so that each work unit in question can be manned by human resources that truly meet the needs of the organization.

Fourth, all work units should continuously improve the coordination in controlling the implementation of activities and budget realization, so that it will be timely, appropriate, well targeted and accountable.

Fifth, all the information generated from the evaluation of the program and budget implementation should be followed up with a full sense of responsibility.

Sixth, for the First Secretary of Lemhannas RI as the authorized budget holder (KPA), with continuous support from the Bureau of Planning and Finance, to continuously carry out a control over the implementation of both the activities and budget realization while adhering to outputs and outcomes of each activity.

COUNDIABLE DISCUSSIONS UNDERSTANDING THE VALUES OF THE UNITARY STATE OF THE REPUBLIC OF THE REPUBLIC OF



Acting Deputy for the Consolidation of National Values of Lemhannas RI reports to the Governor of Lemhannas RI regarding the roundtable discussion activity.

he deputy for the consolidation of national values of Lemhannas RI held a roundtable discussion entitled "Understanding the Values of the Unitary State of the Republic of Indonesia" on July 12, 2011 on the 3rd floor of West Wing, Astagatra building. The activity which was opened by the Governor of Lemhannas RI Prof. Dr. Ir. Budi Susilo Soepandji, D.E.A. was attended by the Secretary of the Governing Board, First Secretary, Deputies, Resource Persons, Panelists, Expert Lecturers, Expert Analysts, and Expert Professionals of Lemhannas RI.

This roundtable discussion was carried out in order remind us again that national values have an important contribution to the history of Indonesia. The national values are expected to always remain attached to the identity of each citizen of Indonesia and keep people aware of the difficulty and challenges faced by the founders of the nation in pioneering and agreeing to establish an ideological foundation of Pancasila for the people and the nation. The founders of the nation had selflessly exerted their power and insights, and sacrificed everything they had to establish the beloved country.

The essence of national values derived from the

type of the Unitary State of the Republic of Indonesia, that Indonesia is a unitary state in the form of a republic. It means that Indonesia, which is used as the place for the entire life of the nation, should be a coherent whole. It must not be separate in politics and defense, despite of the fact that Indonesia consists of various ethnics and is geographically dispersed. The national values contained in the Unitary State of the Republic of Indonesia, such as territorial integrity, national unity and independence, are the best condition and way for a common goal.

Currently, Indonesia is facing a lack of commitment to a sense of Indonesian nationhood, fading ethics, lack of honesty, less trustworthy, the attack of foreign culture on local culture, primodialism, and narrow fanaticism. With the convening of the roundtable discussion, it is expected to address the challenges facing the nation while maintaining a sense of unity. Knowledge regarding the understanding of national values is very important especially in border areas, as mentioned by the President of the Republic of Indonesia Dr. Susilo Bambang Yudhoyono that the border areas should serve as "the country's porch instead of backyard".



The roundtable discussion on the consolidation of the values of the unitary state of the Republic of Indonesia held on the 3rd Floor of West Wing, Astagatra Building, Lemhannas RI on July 12, 2011.

CONDITABLE DISCUSSION: UNDERSTANDING THE VALUES OF THE 1945 CONSTITUTION



Acting Deputy for the Consolidation of National Values of Lemhannas RI opens a roundtable discussion on the 3rd Floor of West Wing, Astagatra Building, Lemhannas RI

he Deputy for the Consolidation of National Values of Lemhannas RI held a Roundtable Discussion with the theme "Understanding the Values of the 1945 Constitution of the Republic of Indonesia" on July 14, 2011 on the 3rd Floor, Astagatra building of Lemhannas RI. The event was opened by Acting Deputy for Consolidation of National Values Rear Admiral Santoso, and was attended by deputies, primary panelists, resource persons and the speakers as well as all other invitatees.

The roundtable on the understanding of the 1945 Constitution of the Republic of Indonesia is a follow-up of research activities which was undertaken in Central Sulawesi, North Sumatra and East Java by the Deputy for the Consolidation of National Values of Lemhannas RI. In the opening remark of the Governor of Lemhannas RI, which was read by acting Deputy for Consolidation of National Values, it was conveyed that the reforms that began in 1998 was the beginning of major changes for the Indonesian nation. It has brought a fundamental change

in the life of the people and of the nation. The Constitution of the Republic of Indonesia, the 1945 Constitution, which is the legal basis after the reform, had been amended four times and followed by continous socialization activities. However, people's understanding of the constitution after the amendments are still lacking, not only at the level of common people, but also at the bureaucracy, religious leaders and elite level.

It is expected that with the convening of the roundtable discussion, the results of the research on understanding the values of the 1945 Constitution of the Republic of Indonesia will improve. It is because the results of the research will serve as the guidelines for all parties involved in the socialization activities for the implementation of the values of the 1945 Constitution, thus getting maximum and appropriate results, well targeted and sustainable programs, which will be followed up by subsequent programs. In addition, this research is also an effort to cultivate the values of the Constitution and the integrated, comprehensive and coordinated national system.



Roundtable discussion on Understanding the Values of the 1945 Constitution of the Republic of Indonesia

ROUNDTABLE DISCUSSION: UNDERSTANDING THE WALUES OF DIVERSITY IN THE FRAMEWORK OF STRENGTHENING THE UNITY OF THE NATION

n July 15, 2011 a roundtable discussion was held by the Deputy for the Consolidation of the National Values on the 3rd Floor of Astagatra building. The event was opened by the Governor of Lemhannas RI Prof. Dr. Ir. Budi Susilo Soepandji, D.E.A., and was attended by the Secretary of the Governing Board, First Secretary, Deputies, Resource Persons, Panelists, Expert Lecturers, Expert Analysts, and Expert Professionals of Lemhannas RI.

Governor of Lemhannas RI in his keynote speech conveyed that one of the pillars of the nation is the "Unity in Diversity" concept which means different, but united in unity. The diversity is implemented in the form of pluralism and multiculturalism. The pluralism is the condition of Indonesian nation that is characterized by the presence of various tribes, races, religions, languages, customs, and so forth. Pluralism assumes the existence of diversity, difference, or pluralism. However, the diversity in the pluralism is currently seen only on quantitative terms, pluralism has yet



The roundtable discussion on the understanding of the values of diversity in the framework of the nation's unity on July 15, 2011 on the 3rd Floor of West Wing, Astagatra Building.

to distinguish between the elements in it in qualitative terms.

The diversity requires the presence of basic values to form a wholeness or unity. Without them, diversity will lead to disintegration. On the other hand, if the basic values can be realized, then diversity will result in integration. The fundamental values of diversity, among others, include respect, tolerance, solidarity, empathy, honesty, fairness, cooperation, responsibility, trust.

Furthermore, the Governor also said that the implementation of the basic values of diversity in Indonesia still faces many problems, notably high unemployment and poverty rate, and the rapid social and cultural changes in Indonesia. Therefore, the roundtable discussion held as a continuation of research activities for understanding the values of diversity was conducted in several areas in order to improve the results of the research that has been done.

FLAG CEREMONY IN JULY 2011



The flag ceremony held in the central courtyard of Lemhannas RI on July 18, 2011

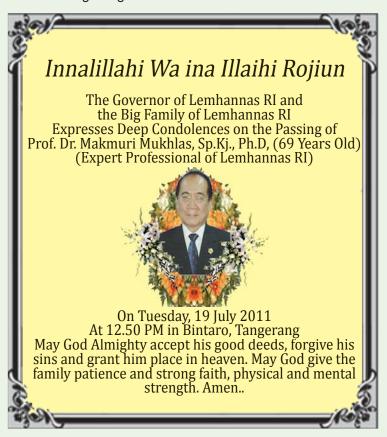
overnor of Lemhannas RI delivered a speech at a monthly flag ceremony on July 18, 2011 in the central courtyard of Lemhannas RI. Also present at the event was the secretary of the governing board, first secretary, deputies, structural officials, expert lecturer, expert analysts. expert professionals, PPSA XVII participants and PPRA XLVI participants of Lemhannas RI.

At the ceremony, the Governor of Lemhannas RI conveyed relevant information related to the evaluation of the program and budget implementation for the first semester of the fiscal year of 2011 which was held on July 11, 2011. Later, the governor of Lemhannas RI conveyed an emphasis related to the implementation of these activities, namely:

First, all work units should continually improve performance by promoting output; Second, in carrying out activities and budget realization, all work units should adhere to the existing regulations, thus reducing and even eliminating the occurrence of irregularities; Third, all work units should continuously improve the ability of all personnel in order to support the needs of the organization; Fourth, all work units should continuously improve the coordination in order to control the implementation of activities and budget realization, so that it will be timely, appropriate, well-targeted, and accountable; *Fifth*, all the information generated from the evaluation of the implementation and budget will be followed up with a full sense of responsibility; Sixth, for the First Secretary of Lemhannas

RI, as the authorized budget holder, with the supports from the planning and finance bureau, to continuously carry out a control while adhering the output and outcome of each activity.

Besides the above information, the Governor of Lemhannas RI also conveyed information related to the implementation of the Institution's Bureaucratic Reforms (RBI). On June 22, 2011, the government conveyed that Lemhannas RI's RBI finally get a priority to be realized in 2011 instead of 2013 as stated in the finance minister's circular last year. However, Lemhannas RI is required to prepare documents in compliance with the regulations of the Ministry of the State Apparatus Empowerment and the new bureaucratic reform. The governor expected that each work unit can support the teamwork that has been formed in order to accelerate the process of the Institution's Bureaucratic Reform (RBI) and establish a good governance in Lemhannas RI.



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